

HOW TO RUN CUSTOMER EXIT INTERVIEWS

A step-by-step MINI guide

(So you can use what you learn to stop churn)



Get Valuable Customer Insights

Customer exit interviews are a powerful method to gather valuable customer feedback so you can deeply know why customers have chosen to leave.

These valuable customer insights can be used throughout the company to fix troublesome areas that are increasing churn risk.

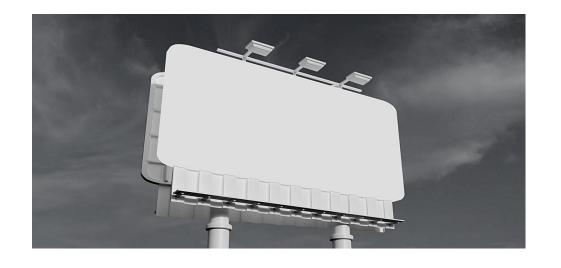
This guide is the expert process we use with our B2B SaaS clients to conduct customer interviews on their behalf. It's also the same method we used in the university research institute where I worked for 16 years.

Use Your Customer Insights





To build the features most tied to increasing revenue.



MARKETING

To create stronger messaging and attract better fitting, long-term customers.



CUSTOMER SUCCESS & SALES

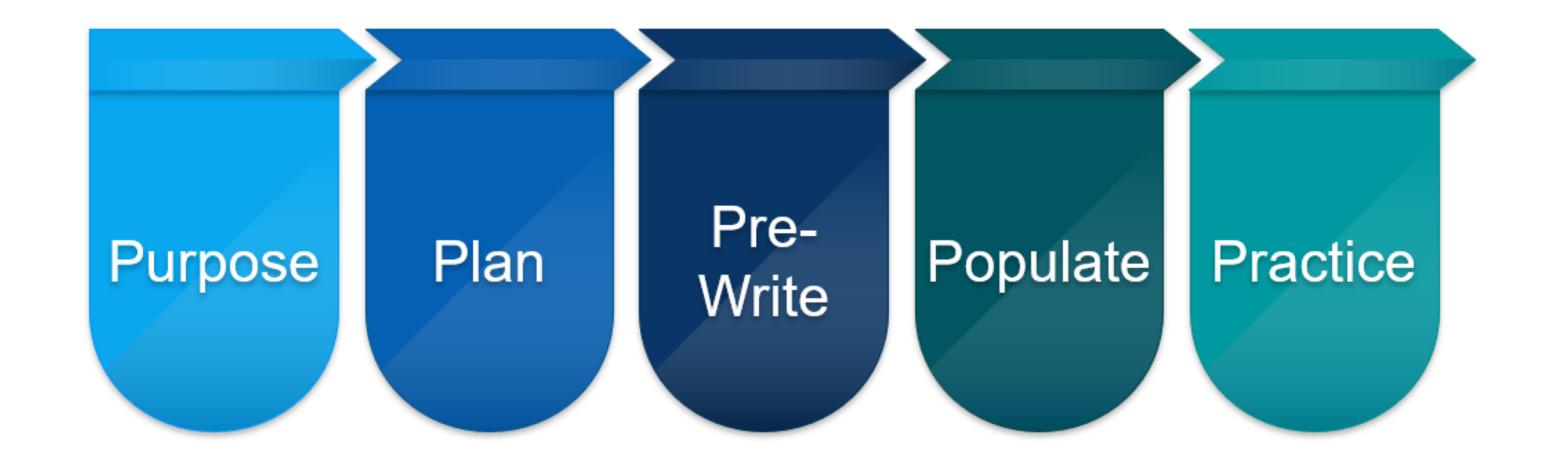
To set better customer expectations in the sales process and across the customer journey to reduce post-onboarding churn risk.

3 Step Interview Process



STEP 1: Pre-Interview Pre-Interview

The 5 Ps: Your Strategic Interview Plan







Select 1 purpose for conducting the interviews.



Plan for the People and the Data

2 team members dedicated to conducting all exit interviews.

- Choose an appreciation/thank you gift.
- 1) Who owns the data?
 - 2) Who can access the data?
 - 3) Who will analyze the data?
 - 4) Who is responsible for executing on the data?



Plan for the People and the Data

Questions must align with the purpose of conducting the interviews.

Interviews should be 30 minutes.

Have 2-3 themes with a maximum of 5-10 questions for the entire interview.



Populate with the Right People

2 ways to recruit customers into your exit interviews:

- Via your automated cancellation flow
- Directly ask them to participate

**Assume lower participation rates at first until you get better at recruiting



Practice

Practice positive and negative mock interviews with a range of emotions.

STEP 2: The Interview Interview



The Interview

Each interview should have the following stages:

- Intro
- Ask questions
- Close
 - ** Record all your exit interviews**

Post-STEP 3: Post-Interview Interview



Post-Interview

- Collect interviews in one place
- Broadly categorize themes
- Look for positive and negative sentiment
- Look for smaller themes
- Stories/case studies/use cases
- Share the results to drive action

Your 3 Biggest Challenges (and their solutions)

Creating a customer exit interview program

- Setting up
- Interview skills development

Struggling to gain customer participation

- Set expectations early
- Add to contract
- End on a good note

Analyzing data & finding the right stories

- Use in-house data analysts
- Use VOC software

Undertake In-House or Hire a 3rd Party?

Undertake In-House

PROS

- New skill development
- Better for early growth companies
- Cheaper

CONS

- Takes a long time to complete
- Suboptimal data
- Quickly abandoned

Hire a 3rd Party

PROS

- Professional skill set
- Fast
- Flexible

CONS

- Expensive
- Right fit
- Wait list

Confidently decide to run in-house or hire an expert 3rd party.

Discover

- ✓ the 7 questions you need to ask
- ✓ the 4 things you need to know to spot
 a pretend expert from a real one

Check out the guide.

DO THE WORK IN-HOUSE OR HIRE A 3RD PARTY EXPERT?

7 questions to help you confidently decide which one is right for your company.



Principles to Guide You

#1. The customer is doing you a favor by participating.

They have no stake in this. But you do.

Respect the value they're giving and their time – which they will never get back.

Principles to Guide You

#2. Dig down into the feelings.

All decisions are made on emotions first and then backed up by cognitive processes.

Sentiment will point out the gaps in expectation.

That's where you'll find the most actionable information to effect better churn management.

Principles to Guide You

#3. High participation rate is purposely created

Getting a high participation rate for your exit interviews and for <u>all of</u> your customer feedback means you need a strong customer feedback engagement strategy and system.

High participation rates don't happen in a vacuum – they're purposefully created and developed.

LASTLY . . .

Not every customer can be saved. Not every customer should be saved.

But if you have a strong customer feedback strategy and system, you can gain valuable information that leads to lower churn and higher revenues.

Want more details?

Check out the companion article to this guide.

